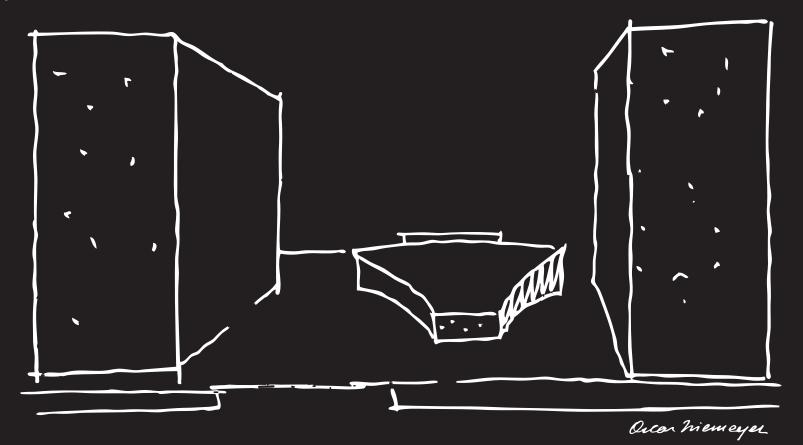
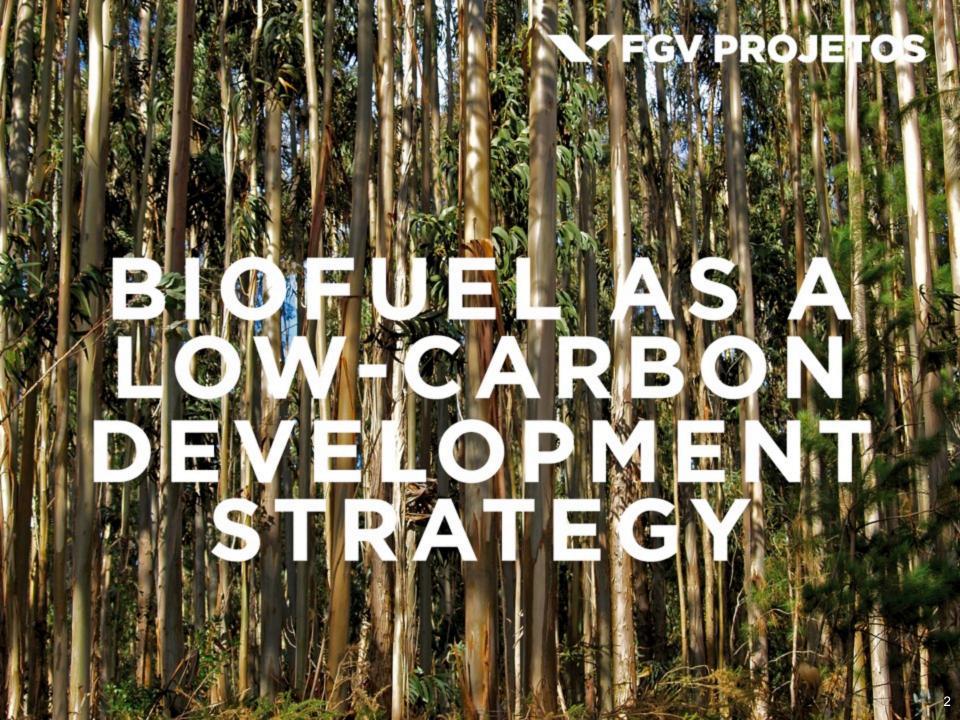


EMERGING MARKETS FDI STRATEGIES: NEW PATHWAYS TO GREEN GROWTH

FGV, GERMANY

Sept. 15th. 2014





BIOFUEL PROJECT



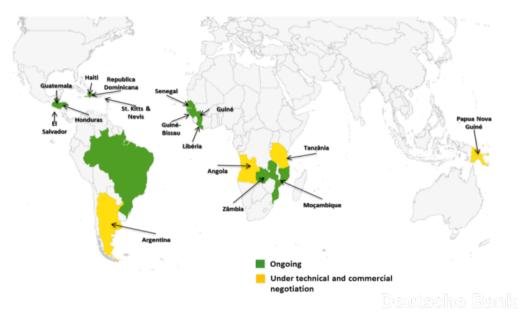
FGV was invited to be the technical advisor of Brazilian government to develop agribusiness feasibility study in the following countries:

- Dominican Republican
- Honduras
- Guatemala
- Haiti

- El Salvador
- Saint Kits and Nevis
- Guinea Conakry
- Liberia

- Senegal
- Guinea Bissau
- Mozambique
- Zambia

12 countries \rightarrow 60 feasibility studies \rightarrow 41 Projects pre-approved by local governments.





Technical Cooperation Agreement Between:

- Brazil-USA technical cooperation agreement to develop bioenergy in countries in the tropical belt
- Technical cooperation agreement between the European Union and Brazil to conduct a feasibility study to produce biofuel and food in Mozambique

Results: 12 countries have received the feasibility studies of bioenergy project development: ethanol, biodiesel, electricity, steam and food projects.









The projects were financed by the following entities:







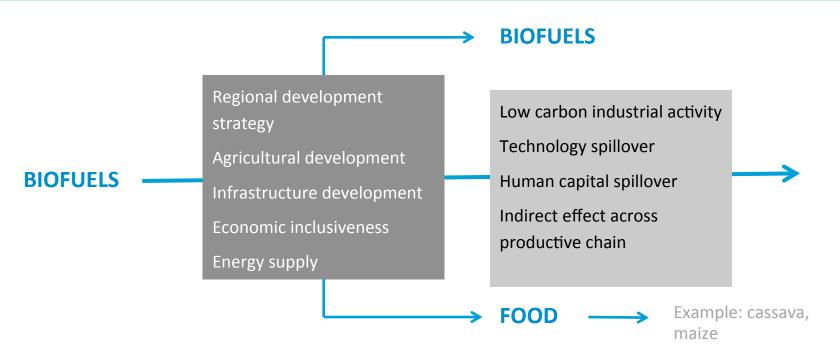






GLOBAL CONTEXT





- Biofuels production can induce the development of low-carbon industries through its direct and indirect effect in economic activity
- Biofuels are also important as a direct catalyst of regional development through the industrial and agricultural processes involved in their production
- FGV's project for Nacala corridor in Mozambique is a case study on how developing countries can move away from fossil fuel dependence as a strategy for regional socioeconomic development

GLOBAL CONTEXT



FOSSIL FUELS ARE BECOMING LESS AND LESS ATRACTIVE

- Growing scarcity of cheap surface oil
- Complex technologies are at new frontiers (capital and risk-intensive)
- Environmental impact of techniques like fracking (shale gas)

NEW CONCERNS

- Serious effects of climate change
- Increasing demand of energy from emerging economies
- Risk aversion and environmental concerns will block further expansion of hydro and nuclear power

AS A NOVEL STRATEGY FOCUS, A QUALITATIVE SHIFT CAN BE EXPECTED

- Technological developments and spillovers across agriculture and industry
- Biofuels crops can spread development over a wider region and be more inclusive
- Economic inclusion can pave the way for sociopolitical stability

PROJECT PHASES



Phase I (crop selection)

Land Suitability for **Biofuel Crops**

> **Production** Capability

Recommendation of Investments

STAGE I (maps)

Land capability Agroclimate zoning Economy

STAGE II (crops Selection)

Potential Crops Possible Projects

STAGE III (investments)

Social aspects Economic aspects Geographic aspects

Phase II (executive project)

benchmarks Tax incentives **Projects** recommended Infrastructure & logistics Technological package Marketing Production Financing Supply chain

Regulatory

Energy supply Work organizations Investments in infrastructure Capex and Opex

Business model

Phase III (finance project)

Project finance & financial structure Road show **Funding**

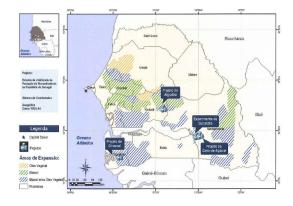
Phase IV (implementation)

> **Project** management

Combination of all Brazilian expertise in developing sustainable bioenergy and food projects

RESULTS





Sugarcane

- Available area: 6680 ha
- Managed area: 3700 ha
- Production: 28,000,000 L anhydrous ethanol p.a.
- Investment required: U\$72 million
- IRR: 22%
- Integrated option: up to 325 solar modules with 1MW capacity

Eucalyptus and Acacia

- Area occupied by experiment:4ha
- Experiment to indicate more efficient spacing and more suitable basic management for commercial production of E. camaldulensis and A. senegal.

Cotton

- Available area: 3,600 ha
- Managed area: 3,600 ha
- Production: fiber 3060 t/year; oil –
 1065 t/year; cake 4695 t/year
- Investment required: U\$7 million
- IRR: 18%
- Option to replicate the project for neighboring and other apt regions

Sunflower and Soy

- Available area: 2554 ha
- Managed area: 2554 ha
- Production: oil 1800 t/year;bran 3400 t/year
- Investment required: U\$5 million
- IRR: 12% (farming), 15% (industry)
- Option of replicating the project for neighboring and other apt regions





Objetives	Iniciatives
 Transfer sustainable agricultural practices and technologies to Mozambican institution Framework to public and private investments Promote food security Contribute to global food supply 	 Improve the research capacity of Mozambican institutions (support of Embrapa and Japanese International Research center for Agricultural sciences) Formulation of an agriculture development master plan Develop the capacity of National Diractorate of Rural Extension to promote links between small farmers and research

ECONOMICS





Target market:

- 1° Mozambique
- 2° Africa
- 3° Asia (53% of world population)

- Volume production
- Cost production
- Job generation
- Sustainable value chain

- Similar biomass.
- Similar challenges.
- Vast business opportunities.
- 23 million people
- 80% lives in rural areas
- 85% out of that employed in small farming
- Low productivity
- Food importer
- 5% arable area cultivated
- Gas and hydro energy
- Strategic localization

Investments:

Agro Industrial: Soya bean, Corn, Rice, Cotton, Bean, Sun Flower, Fruits etc.;

Protein: Cattle, Chicken, Pork, etc.;

Infrastructure: For supporting the Project, e.g.: Port terminal for grains.



PHASE I



Results for agricultural zoning

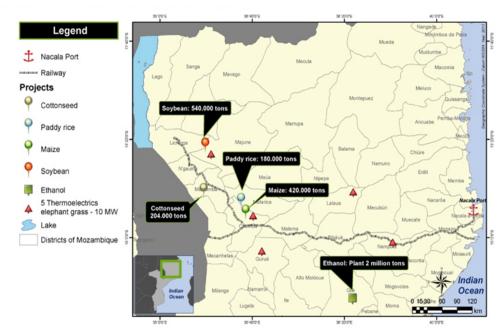
SUGARCANE PALM COTTON **ELEPHANT** SUNFLOWER SOYBEAN **EUCALYPTUS GRASS** RICE **CASTOR BEAN BEANS JATROPHA** CASSAVA CORN **PEANUT**

SELECTED PROJECTS



- 7 projects recommended
 Sugar cane, elephant grass, sunflower, cotton, etc.
- > 2,500 direct jobs
- > Total investment of USD 1 billion
- Use of + 250,000 ha in several states
- IRR from 15% to 40%
- Short term oil production targeted to increase food supply in order to reduce food deficit
- Medium term part of production will be shifted to biofuel production

Ethanol plants will be designed to produce both sugar and ethanol.



NACALA



VISION

To improve the life of Nacala Corridor inhabitants through regional and economic inclusive agricultural development

MISSION

To modernize agriculture to increase productivity and diversify production, including biofuels

To create jobs through agricultural investments and establishment of value chains

To promote food security

OBJECTIVES

To create a strategy for a regional development taking the natural environment and socioeconomic aspects into account, seeking a competitive and market-oriented agricultural, rural and regional development

LOCALIZATION:





NACALA



BUSINESS MODEL FOR THE NACALA FUND

Agricultural production cluster with direct involvement of family farmers in the value chain, including production of subsistence

Family farming
Available for medium and
large farms
Avoid the slash and burning

High concentration of small farmers

Strip of land along the highway

Medium and large farmers
Small farmers
HIGHWAY
Small farmers
Medium and large farmers

Ecological Corridor:

Nacala fund will adopt the concept of ecological corridor in its investments

NACALA



AGRICULTURAL DEVELOPMENT OF NACALA CORRIDOR

Development of agrobusiness

Promote agroindustrial clusters

Promote private investment

Promote cooperation between governments

Increase production in agriculture

Partnership between small / medium farmers and agrobusiness

Improve farmers organizations

Technical education

Sustainability of natural resources

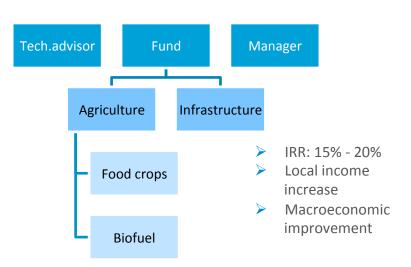
Induce new technology and practices

NACALA CORRIDOR IN NUMBERS

Number of districts: 21

Total area: 107,176 km2 (14 million ha)

Population: 4,3 million (20% of Mozambique population)



THANK YOU!

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